PILLAR III DISCLOSURES 2015

Audi Capital

Figures as at December 31st, 2015

Prepared on February 2016

Private & Confidential



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1. OVERVIEW

1.1 Background

The purpose of the Pillar 3 is to complement the minimum capital requirements (Pillar I) and the supervisory review process (Pillar II). The CMA, as per Article 68 of the Prudential Rules, supports the enhanced market discipline by developing a set of disclosure requirements which will allow market participants to assess key pieces of information on the scope of capital, risk exposure, risk assessment process and hence the capital adequacy of the institution. The Pillar III disclosures are an effective means of informing the market about the risks faced by a company, and provide a consistent disclosure framework that enhances transparency and comparability.

In implementation of Pillar III, Audi Capital has conducted the market disclosures based on the audited financial statements as at December 31st, 2015.

1.2 Verification of disclosures

The disclosures have been based on audited financial statements of the company. The mandated external auditors have reviewed and approved the financial statements of end of year 2015.

1.3 Frequency of disclosures

In accordance to the CMA circular number 06367/6 sent on 10/01/1435H that states that in regards to the Pillar III of the prudential rules, the frequency of disclosure should be yearly within 90 calendar days after the financial year end.

1.4 Location of disclosure

As per the article 69 of the Prudential rules, the company will publish the Pillar III disclosures on its website (<u>http://www.audicapital.com</u>) by the end of Q1 2016.

2. COMPANY STRUCTURE

Audi Capital Company is a Saudi Joint Stock Company, registered in Riyadh, Kingdom of Saudi Arabia. Audi Capital has obtained a license number 692 dated 2 Jumad Al Awal 1427 H (corresponding to 30 May 2006) from the Saudi Arabian General Investment Authority. The Company is registered under commercial registration number 1010226747 dated 18 Dhul Hajjah 1427H (corresponding to 8 January 2007). It has also obtained a license number 06017-37 dated 22 Rabi Al Thani 1427H (corresponding to 20 May 2006) from the Capital Market Authority (the "CMA").

Audi Capital is 99.99% owned by Group Audi sal Lebanon and is headquartered in Riyadh. It offers Saudi corporate and individual clients premium Investment Banking, Wealth Management, Asset Management, and Brokerage services, matching best international practices with a regional perspective. Audi Capital is licensed to act as principal and agent and to provide underwriting and managing mutual funds and portfolios, arranging, advising, custodial and international brokerage services.

3. MANAGEMENT OF THE ICAAP

3.1 Audi Capital ICAAP work

Audi Capital is required from the regulator to prepare an internal assessment of its capital adequacy (ICAAP). The first assessment was performed in 2014 and submitted to the CMA. The ICAAP exercise is to assess if Audi Capital is adequately capitalized in relation to its risk exposure, and it includes most notably:

- Summary of current and projected financial and capital positions. These are financial forecasts in line with Audi Capital's strategic objectives.
- A series of stress tests and scenario analysis. These are financial scenarios to assess whether Audi Capital is adequately capitalized to face a range of adverse circumstances.

3.2 Oversight responsibilities

The Board of Directors of Audi Capital performs the final review and approval of the ICAAP, including assessing and approving the capital adequacy. The board provides his input and approval after the review by the Management.

4. SUPERVISORY STRUCTURE

Audi Capital is governed by a Board of Directors consisting of 6 members elected by the General Assembly of shareholders for a term of 3 years. The main role of the Board is to set strategic plans and objectives, define roles and responsibilities, set adequate internal controls and monitoring, set policies and procedures to ensure compliance with the regulation in place, with the ultimate goal of increasing the long term value of the Company.

Audi Capital Governance framework encompasses a number of policies, charters, and terms of reference that shape the company's Governance framework over a wide range of issues including risk supervision, compliance, audit, remuneration, evaluation, succession planning, ethics and conduct, budgeting, and capital management. Clear lines of responsibility and accountability are in place including effective channels of communication of the Company's Board of Directors and core strategy. Strategic objectives setting corporate values and promoting high standards of conduct have been established and widely communicated throughout the company, providing appropriate incentives to ensure professional behavior.

Audi Capital has 3 committees:

- The "Audit" committee and the "Nomination & Remuneration" Committees that report to the Board.
- The "Investment" and "Management" committees appointed by the Board that is chaired by the CEO.



4.1 Risk Appetite

Risk appetite is the risk capacity of the company and details the maximum amount that the board approves the company to take in achievement of its strategy.

Risk appetite details the amount and types of risk that the company is willing to accept in its business to attain its objectives and strategic goals. The company's shareholder's equity forms the basis of the risk appetite and limits.

This risk framework is approved by the Board of Directors and defines the appetite of the company. This framework monitors the Treasury and Capital Markets as well as other risk indicators most notably the FX, interest rate, operational and liquidity risk.

4.2 Internal Control oversight

The Board has overall responsibility for the company's internal controls and for reviewing their effectiveness. The internal control is designed to address the risks that might impact Audi Capital's business including all systems and departments. The internal controls are designed to mitigate, rather than eliminate, material misstatements and losses.

5. CAPITAL ADEQUACY & CAPITAL STRUCTURE

5.1 Core Capital positions

The Company's regulatory capital is comprised of the following:

- **Tier 1 Capital** which is considered as the core measure of the company's financial strength and includes share capital, reserves, and retained earnings.
- **Tier 2 Capital** which consists of qualified subordinated instruments, certain loan loss provisions and revaluation reserves.

Audi Capital's resources as at 31 December 2015 are summarized in the table below:

Disclosure on Capital Base

2015	5
Capital Base	SAR '000
Tier-1 capital	
Paid-up capital	100,000
Audited retained earnings	29,974
Share premium	
Reserves (other than revaluation reserves)	9,374
Tier-1 capital contribution	
Deductions from Tier-1 capital	-2,077
Total Tier-1 capital	137,271
Tier-2 capital Subordinated loans Cumulative preference shares Revaluation reserves Other deductions from Tier-2 (-)	1,757
Deduction to meet Tier-2 capital limit (-)	4 757
Total Tier-2 capital	1,757
TOTAL CAPITAL BASE	139,028

Description	2015 SAR '000	2014 SAR '000	
Capital Base			
Total Tier-1 capital	137,271	120,400	
Total Tier-2 capital	1,757	9,653	
Total Capital Base	139,028	130,052	
Minimum Capital Requirements			
Credit Risk	54,725	72,304	
Market Risk	7,149	10,198	
Operational Risk	10,958	11,122	
Total Minimum Capital Requirements	72,832	93,624	
Total Capital Ratio (time)	1.91	1.39	
Surplus / (Deficit) in the capital	66,196	36,428	

Disclosure on Capital Adequacy Ratio

6. RISK MANAGEMENT

6.1 Department overview

Audi Capital completed a re-organization of its corporate governance framework that began in 2014 and entitled a new organizational chart and new recruitments. A new internal department called "Corporate Structure" was created and it includes the Compliance/AML Function, the Risk function and corporate affairs.



"Corporate Structure" reports directly to the CEO with a dotted line to the Board of Directors and its committees.

Audi Capital Risk Management function is independent from Business lines and has the responsibility of ensuring that risks across the Company are properly identified, measured, monitored, mitigated and reported to various stakeholders including the heads of business lines, senior management, Investment Committee and the Board of Directors.

Audi Capital has a risk framework whose purpose is to assist in managing risk effectively through the application and the embedment of the Risk Management Process (i.e. Risk identification, Risk Measurement, Risk Monitoring, Risk Mitigation & Control and Risk Reporting & Consultation) at all levels of the Company, including strategy, governance, people, culture, systems and risk architecture.

6.2 Risk Management Framework

The following depicts the key components of Audi Capital's Risk Management Framework:



Component	Criteria for appropriate implementation
Strategy & Risk Appetite	 The Board of Directors approves the strategic objectives and the risk appetite of the company. The Risk Management Process is designed and implemented in alignment with the strategic objectives and the risk appetite approved by the Board of Directors. Risk is embedded within the overall strategic planning process.
	The Risk function provides a risk assessment on new products, significant changes to new products, new lines of business and entry into new markets.
	 Risks that are material and relevant to the company are identified and covered.
Governance & Infrastructure	The Risk function is independent from the business lines and decision makers, however it is imbedded in the various decision making processes.
	There is a clear accountability in the oversight and ownership of risks across the company.
	The governance structure that is put in place facilitates the free flow of information across the company and allows the escalation of relevant information to the appropriate authority on a timely basis.
	 Policies and procedures are properly disseminated to adequately mitigate risks.
Risk Management Process	Criteria for appropriate implementation
Risk Identification	 Risk identification represents the first step into risk assessment. The process involves the identification of risk sources, events, causes and their potential consequences.

Risk Measurement	 Risk identification encompasses internal and external factors and events that could affect the intended strategy and the risk profile. Risk Measurement includes assessing the magnitude of risk by producing metrics and other quantitative / qualitative measures. Magnitude is expressed in terms of the combination of consequences and their likelihood.
Risk Monitoring	 and their likelihood. Models that support risk measurements are used in combination with expert judgments. Stress testing is performed to identify areas of major concerns and to measure their severities and impacts. Risk monitoring encompasses continual checking, supervising and critically observing in order to ensure adherence with limits and policies, and ensuring that the risk profile stays within the risk appetite approved by the Board of Directors. Monitoring role is assigned to people with appropriate authorities and capabilities.
	 Processes to escalate risk issues are well communicated throughout the company.
Risk Control &	Mitigating actions are designed and recommended actions / opinions
Mitigation	are proposed to transfer, control and balance risk & rewards.
	Risk mitigation includes avoiding the risk, removing the risk source, changing the likelihood, changing the consequences, sharing the risk with another party.
	 Risk provides an objective check on risk-taking activities.
Risk Reporting & Consultation	The identified, measured, monitored, mitigated risks are reported to the appropriate authority including senior management and Board of Directors when needed for timely action and follow-up.
	 A two-way process of communication is established between the Risk function and the different stakeholders to provide, share, obtain information and engage in a dialogue regarding risk issues. The Risk function provides an input to the decision making process and is not by its own a decision maker on any transaction involving risk taking. Standard definitions and requirements of reporting are set to enable a central risk aggregation.

6.3 Risk Reporting

In addition to the constant reporting to Audi Capital's management, the Risk function publishes on a quarterly basis a Risk Management Report to the Board of Directors. This report describes any changes in the regulations or in the function, it also emphasizes on the proprietary portfolio, in addition to detailing the different types of risks (operational, market, liquidity....)

7. RISK EXPOSURE OVERVIEW

Audi Capital is exposed to a diversified set of risks in common with its peers. Some of the risks are an inherent part of the business model and day to day activities and Audi Capital's risk management capabilities are focused on managing and addressing these types of risks.

Disclosure on Capital Adequacy					
Exposure Class	-	Exposures before CRM SAR '000		Risk Weighted Assets SR '000	Capital Requirement SAR '000
<u>Credit Risk</u>					
On-balance Sheet Exposures					
Governments and Central Banks		38,876		38,876	5,443
Authorised Persons and Banks		54,698		60,498	8,470
Corporates		8,961		5,976	837
Retail		-			
Investments		26,272		54,408	7,617
Securitisation		-		, -	, -
Margin Financing		462		693	97
Other Assets		28,884		86,840	12,158
Total On-Balance sheet Exposures		158,153		247,291	34,621
Off-balance Sheet Exposures		100,100		,	0.)011
OTC/Credit Derivatives					
Repurchase agreements					
Securities borrowing/lending					
Commitments		9,047		64,597	9,044
Other off-balance sheet exposures		5,047		04,337	5,044
Total Off-Balance sheet Exposures		9,047		64,597	9,044
Total Off-balance sheet Exposures		5,047		04,337	9,044
Total On and Off-Balance sheet Exposures		167,200		311,888	43,664
Prohibited Exposure Risk Requirement		107,200		79,008	43,004
Prohibited Exposure Kisk Requirement				75,008	11,001
Total Credit Risk Exposures				390,896	54,725
Market Risk	Long Position	Short Position			
Interest rate risks				Γ	
Equity price risks					
Risks related to investment funds					
Securitisation/resecuritisation positions					
Excess exposure risks					
Settlement risks and counterparty risks				-	
Foreign exchange rate risks	114,372			_	7,14
Commodities risks.	114,572			_	,,14
Total Market Risk Exposures				-	7,14
				L	7,14.
<u>Operational Risk</u>					10,958
<u>10,9</u>	58				
Minimum Capital Requirements					72,832
72,83	32				
	-			Γ	
Surplus/(Deficit) in capital	_			L	66,19
66,1	96			-	
Ratio					1.9

Disclosure on Credit Risk's Risk Weight as at 31/12/2015

		Exposures after netting and credit risk mitigation											
Risk Weights	Government s and central banks	Administr ative bodies and NPO	Authorised persons and banks	Margin Financin g	Corporate s	Retail	Past due items	Investments	Securiti sation	Other assets	Off-balance sheet commitment s	Total Exposure after netting and Credit Risk	Total Risk Weighted Assets
0%										41			-
20%			10,785										2,157
50%			147		8,736								4,442
100%	38,876		14,764										53,640
150%			29,002	462				16,272					68,604
200%													-
300%								10,000		28,768			116,304
400%													-
500%													-
714% (include prohibited exposure)					225					75	9,047		66,740
Average Risk Weight	38,876	-	60,498	693	5,976	-	-	54,408	-	86,840	64,597		311,88
Deduction from Capital Base													

Disclosure on Credit Risk's Rated Exposure as at 31/12/2014

	Long term Ratings of counterparties									
	Credit quality step	1	2	3	4	5	6	Unrated		
Exposure Class	S&P	AAA TO AA-	A+ TO A-	BBB+ TO BBB-	BB+ TO BB-	B+ TO B-	CCC+ and below	Unrated		
Exposure class	Fitch	AAA TO AA-	A+ TO A-	BBB+ TO BBB-	BB+ TO BB-	B+ TO B-	CCC+ and below	Unrated		
	Moody's	Aaa TO Aa3	A1 TO A3	Baa1 TO Baa3	Ba1 TO Ba3	B1 TO B3	Caa1 and below	Unrated		
	apital Intelligence	AAA	AA TO A	BBB	BB	В	Cand below	Unrated		
On and Off-balance-sheet Exposures										
Governments and Central Banks						38,876				
Authorised Persons and Banks		10,564						14,764		
Corporates			8,736					225		
Retail										
Investments		1,355						14,917		
Securitisation										
Margin Financing								462		
Other Assets								28,885		
Past Due										
Off-Balance Sheet								9,047		
Total		11,919	8,736	-	-	38,876	-	68,300		

	Short term Ratings of counterparties							
	Credit quality step	1	2	3	4	Unrated		
Exposure Class	S&P	A-1+, A-1	A-2	A-3	Below A-3	Unrated		
	Fitch	F1+, F1	F2	F3	Below F3	Unrated		
	Moody's	P-1	P-2	P-3	Not Prime	Unrated		
	Capital Intelligence	Al	A2	A3	Below A3	Unrated		
On and Off-balance-sheet Exposures								
Governments and Central Banks								
Authorised Persons and Banks		368				29,002		
Corporates								
Retail								
Investments						10000		
Securitisation								
Margin Financing								
Other Assets								
Total		368				39,002		

7.1 Market Risk

Audi Capital's revenues are mainly earned from fees which are calculated as a percentage of the value of portfolios or transactions which are mainly performed in Saudi Arabian Riyals.

Audi Capital does not hold any positions for trading. Therefore, market risk exposure is mostly limited to the balance sheet currency mismatch within tolerated levels.

7.1.1 Foreign Exchange Rate Risk

The Company has a conservative policy towards foreign exchange risk and has set limits on positions. These set policies are dictated by the Board of Directors and are monitored by the Company.

At 31 December 2015, Audi Capital held Long positions on different currencies inducing a required capital of 7.1M SAR as per the table below:

Foreign Exchange Risk as at 31/12/2015	Position	SAR'000	Risk Capital Charge (%)	Capital Requirement
Total Position in Foreign Currencies	Net Long	Net Short		
USD and GCC currencies	73,859	0	2%	1,477
All other currencies	40,512	0	14%	5,672
SUM	114,372			7,149

Audi Capital does not have any position in Gold or currencies covered by legally binding exchange rate agreements at end of 2015.

7.1.2 Commodities Risk

Audi Capital does not have any exposure to Commodities risk, as result, its capital requirement for this business activity is nil.

7.2 Operational Risk

The Company defines Operational risk as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. The company uses software called SAS to report, address and follow-up on operational risk incidents.

Operational Risk as at 31/12/2015	Overhead Expenses 2015 SAR '000	Risk Capital Charge (%)	Capital Requirement
Expenditure-based approach	43,832	25%	10,958

Audi Capital used the expenditure based approach to assess the operational risk. This is performed by multiplying the risk charge (25%) with the yearly overhead expenses to obtain the amount of 10.958 MSAR as per Article 39 of the Prudential Rules. This amount will be computed to derive the capital adequacy ratio of the company.

7.3 Liquidity Risk

The Company seeks to ensure, as far as possible, that it will always have sufficient available cash resources to meet its financial liabilities. In addition, Audi Capital has access to funding from Group Audi.

Audi Capital holds its liquidity mainly in the form of liquid fixed income investment (most notably in Republic of Lebanon treasury bills). Given that Audi capital is fully funded via shareholders' equity, there is no exposure to funding liquidity risk.

The Company also monitors its liquidity by producing a Liquidity Gap Analysis that provides the necessary indicators to manage the Treasury. The goal is to always maintain a positive short-term Liquidity Gap (assets minus liabilities) to cover business operations as well as un-foreseen or un-expected events.

in SR'000	Up to 1 year	1 to 5 Years	> 5 years	No fixed maturity	Total
Cash and cash equivalents	37,674			41	37,715
Accounts receivable, prepayments and other current assets	27,916				27,916
Loans	10,462				10,462
Investments		38,876	23,500	16,272	78,647
Property and equipment				3,413	3,413
Intangible assets				2,077	2,077
Total Assets	76,052	38,876	23,500	21,803	160,231
Accounts payable and accruals	12,549				12,549
Dividend payable					-
Zakat and income tax payable	1,206				1,206
Employees' terminal benefits				5,371	5,371
Total liabilities	13,755		-	5,371	19,126
Liquidity Gap	62,297	38,876	23,500	16,432	
Cumulative Gap	62,297	101,173	124,673	141,105	

The table is represented by a Shareholder's equity of 141.105 M SAR as at end of 2015. In addition to Monitoring the Liquidity Gap and Cumulative Gap, Audi Capital also monitors the ratio "Available Liquidity / Monthly Operating Expenses" and this figure is communicated to the Board of Directors. The Company set a minimum Risk Appetite and limit to be at least of 3x. As at 31 December 2015, this ratio at Audi Capital is equal to 10.2x (accounting for cash in hand/at bank/ Short-term time deposits).